

### **Recent Bank Runs**



### **Lessons Learned**

An effective deposit insurance system is needed

- Confidence in banks and financial market can easily be shattered
- Promoting and sustaining public confidence on an ongoing basis is fundamental and indispensable

### **Outline**

- Objectives of PA programs
- Developing a public awareness program
  - Target audience
  - DI messages
  - Communication tools
- Special occasions for promoting public awareness of deposit insurance
- Future perspectives
- Showcase

### **Objectives of PA Programs**

- To enhance fulfillment of public policy objectives and responsibilities of DIs
- To maintain a sound deposit insurance system
- To elevate the level of awareness of deposit insurance

### Public Policy Objectives of CDIC Taiwan

- Protecting the interest of depositors
- Maintaining order in the credit system
- Promoting the healthy development of the financial industry

### Designing a PA Program

- Deposit insurance annual promotion plan
  - To promote the current/new policies
  - Based on the public awareness survey results
  - Can be adjusted during the implementation period
- Budget
  - The budget is accordingly prepared by CDIC Taiwan and approved by Parliament

### **Target Audience**

### Before 1999

- Small depositors
- Financial institutions

### 1999-2007

- All depositors
- Financial institutions

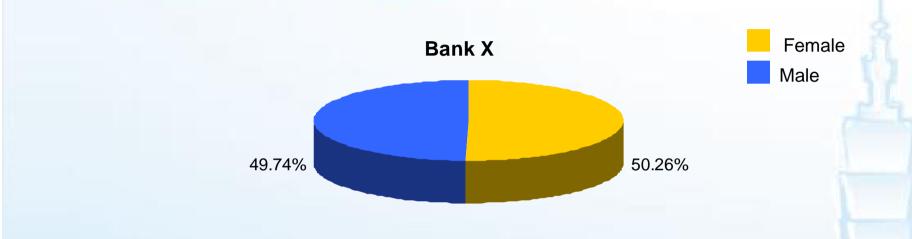
### After January 2007

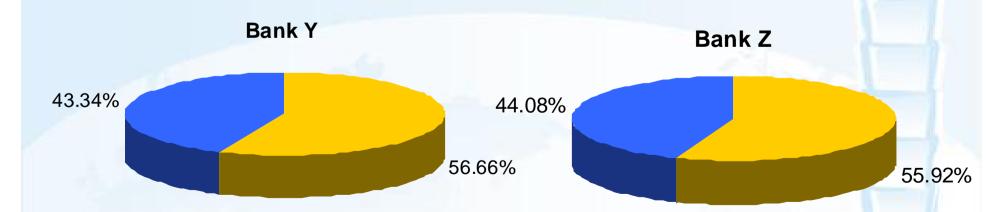
- All depositors
- Financial institutions

### Target Audience (cont.)

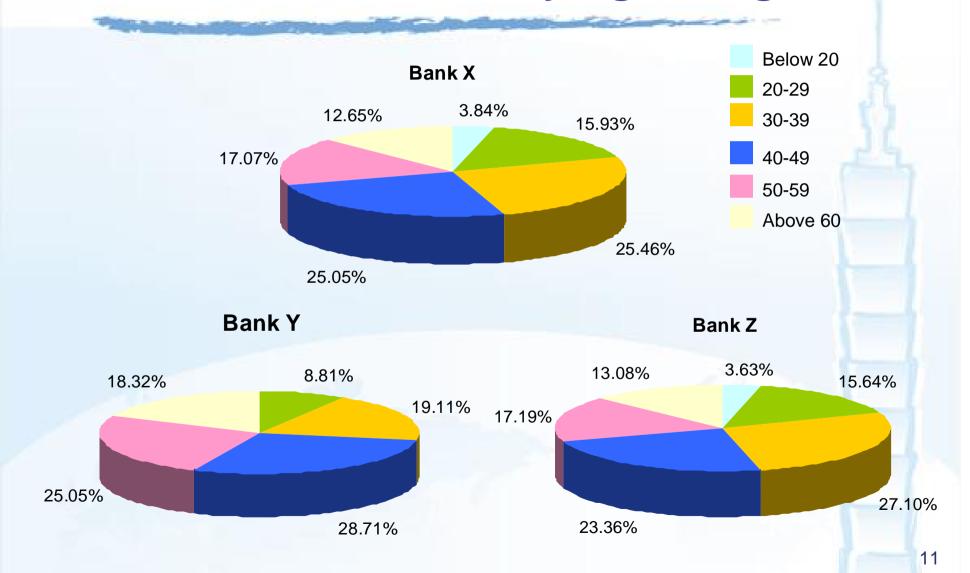
- Female depositors
- Middle-aged depositors
- Future depositors
  - Students
- Financial institutions

### **Bank Withdrawals by Gender**





### **Bank Withdrawals by Age Range**



### **Basic Information for Depositors**

- The maximum coverage
  - NT\$ 1.5 million (US\$48,387)
- The scope of deposit insurance coverage
- Basic information on CDIC Taiwan
  - Corporate image

# Showcase

### 每一存款人在同一家要保機構 存款本金最高保額新台幣 150萬元







### What Depositors Need to Know?

- What is deposit insurance?
- Which parties should pay deposit insurance premiums?
- Are all banks insured?
- Am I insured ?
- Are all deposits insured?

### What Depositors Need to Know ?(cont.)

 What are the responsibilities of CDIC Taiwan in the event of a bank closure?

Will banks fail ?

How and when do I get my deposit back?

### **Responsible Parties**

### **Maintaining Financial Stability**

Other
Financial Safety
Net Players

**CDIC Taiwan** 

Insured
Financial
Institutions

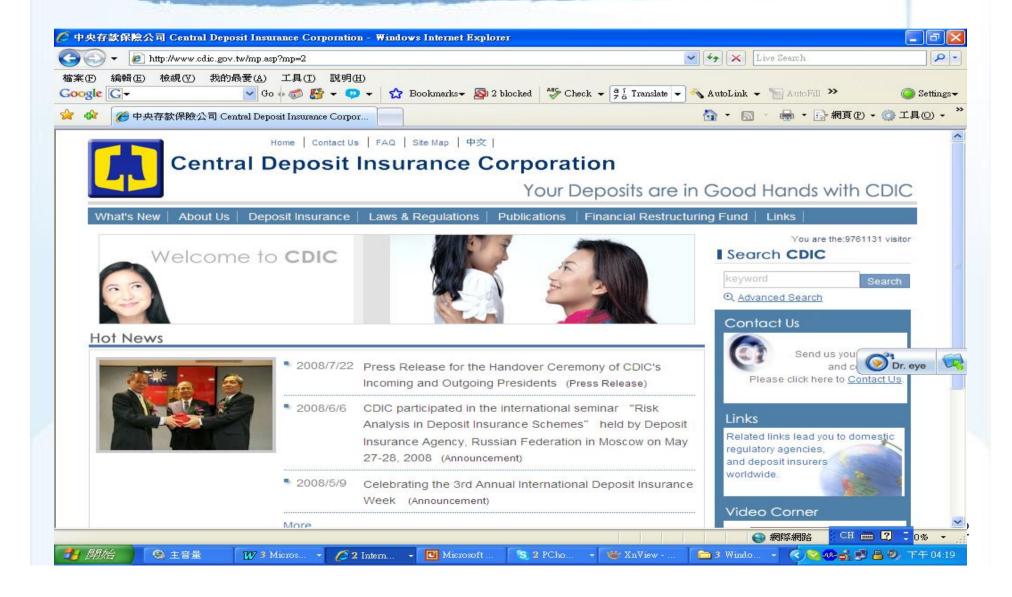
### **Communication Tools**

- Educational materials
  - Fliers, pamphlets, brochures and annual report
- Multi-media
  - TV, radio, newspapers and magazines
- Toll-free line
  - **0800-000-148**
- A customer service e-mailbox and a fax line
- Bilingual corporate website
  - www.cdic.gov.tw

### Chinese Website -www.cdic.gov.tw



### **English Website**



### **Communication Tools** (cont.)

- Holding international symposiums and professional seminars for financial institutions
- Organizing open seminars for the general public







### Communication Tools (cont.)

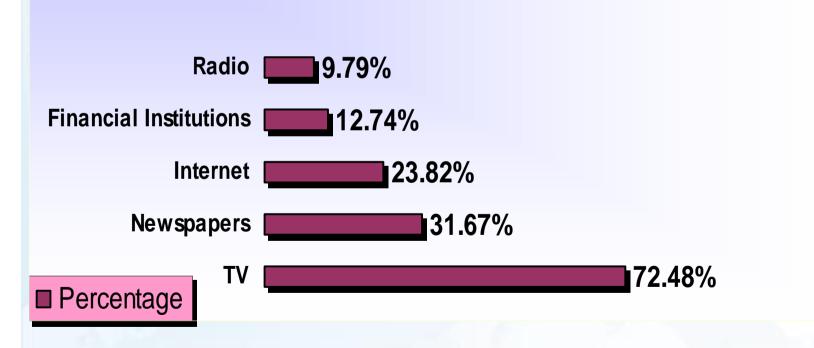
- Deposit insurance signs
  - A large-sized sign
  - A small-sized sign
- Sticker







### The Five Most Effective Tools in Taiwan



Source: 2007 public awareness on CDIC Taiwan and deposit insurance survey

### **Performance Evaluation**

 Overall awareness level of the general public at the end of 2007

**ØThe level of awareness of deposit insurance was 60%** 

**ØThe level of awareness of CDIC Taiwan was 60%** 

### Performance Evaluation (cont.)

Satisfaction for certain events or activities

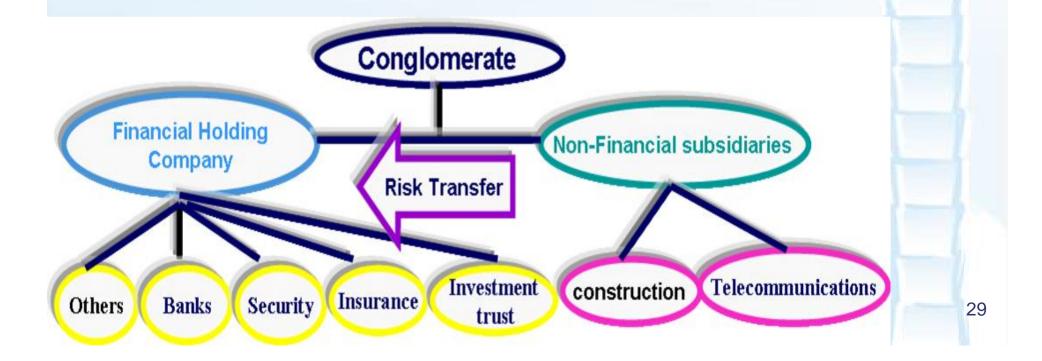
ØA very high level of satisfaction across a range of services and deposit insurance information offered by CDIC Taiwan

### **Special Occasions for Promoting DIS**

- Transitioning to limited coverage
  - Financial Restructuring Fund
    - · 2001~2005
    - Blanket guarantee
  - 10 July 2005
    - Limited coverage
  - Messages
    - Proposed transition schedule
    - The maximum coverage
    - Insured items

### Special Occasions for Promoting DIS (cont.)

- Public awareness of deposit insurance in systemic crisis(large banks)
  - "Q" Bank



### Case Study: Q Bank

- Dummy companies siphoned off funds from Q Bank
- Sham transactions
- Funds transferred illegally
- Two group subsidiaries filed for insolvency
- Group chairman fled abroad
- US\$24.4 million stolen

### Run on Q Bank



### Measures Taken by CDIC Taiwan

 CDIC Taiwan staff in Q Bank to halt the run on the bank

SOP for handling such a run



### **Other Methods**

- Issuing press releases for the public
- Putting up large notices in prominent areas
- Preparing a pile of cash laid out on the counter
- A joint statement of the financial competent authorities posted on the front page of local newspapers

# Piles of Money to be Withdrawn from Q Bank



**Media report on Taiwan Television** 

### **Review of Methods Used**

The joint statement was an unusual measure in Taiwan

 Caused more suspicion and confusion among the public

Lack of credibility to command public confidence

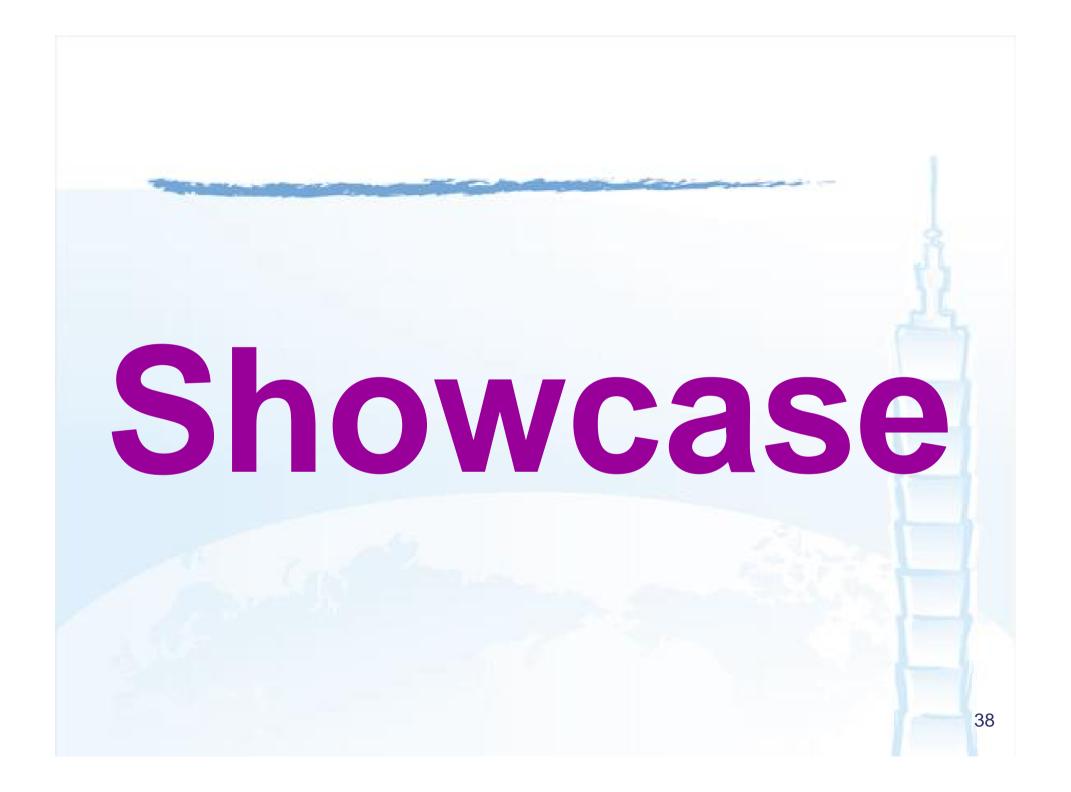
# Lessons Learned from the Run on Q Bank

 Government credibility is very important in the event of a systemic crisis

- Media are crucial in manipulating levels of public confidence
- Media influence whether the crisis would ease or escalate

### **Future Perspectives**

- The roles of CDIC Taiwan
- Multilateral cooperation for consumer protection and public awareness among safety net players
- To prepare crisis communications plan to deal with emergency situations



### **Radio Broadcast**

"YOU'VE GOT TO KNOW DEPOSIT INSURANCE" radio commercial



### Advertisement

# Super Star

### **Limitations on Advertisement**

- NO negative approach in conveying messages or information
- NO threatening messages
- NO ambiguous messages

### Quiz

What is the maximum insurance coverage for each depositor at a insured institution in Taiwan?







